

# **LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT**

## **Introduction**

- 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers
  - 1 APM Files, 1990-1998
  - 2 Presentations, 1975-2004
  - 3 Selection of Advisers and Shadow Design Team
  - 4 Process Towards Tender
  - 5 Process to Contract
  - 6 Sites – Land and Title Issues
  - 7 Managed Equipment Service Project (MES),
  - 8 Transport and Parking
  - 9 University Payments to Consort,
  - 10 Joint Project Board
  - 11 Full Business Case and Draft Migration Plan
- 2 Papers relating to Commissioning of new Site, c1998-2004
- 3 Related Items, 2001-2002

## **LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT**

### **Introduction**

This is an artificial fonds consisting of Acc 04/27, received from Harry Downie, Head of Financial Management and Capital Planning. This has been catalogued in the order of the comprehensive transfer list completed at the time of transfer including the divisions used when boxing up the records. Also included are three other related items of unknown provenance.

Throughout, the abbreviations NRIE for New Royal Infirmary of Edinburgh and RIE for Royal Infirmary of Edinburgh are used.

A number of files relate to the sale of the Lauriston site and the closure of other hospitals in Edinburgh. Files at LHB1/200 also relate to the sale site and overlap in subject matter with some of these.

Acc 04/27, Acc 10/13  
AS 1/2011

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

These files were from the office of Paul Milligan, Director of Planning and Contracts. It is assumed that the abbreviation used related to his name. There are also a small number of files towards the end of the series from the office of Joe Owens, Chief Executive, Royal Infirmary of Edinburgh NHS Trust. These are very miscellaneous whereas Milligan's files are issue specific. The files were not kept in a particular order and were transferred as they were when he left his post. Some re-sorting has been done to bring like items together. Many of the items have two references, an NRIE reference label which was put on the items at the time of filing, and which also included a file title, and an APM reference which was added at the time of transfer. Both references and, where given, the file title, have been included in the entries.

- |   |                     |   |
|---|---------------------|---|
| 1 | 1990s               | Planning and Contracts Departmental Chart. Gives the names, job titles and organisational structure of the Department. APM1.  |
| 2 | May 1996            | NRIE 12 University – Public Sector Comparator. Lothian Acute Services Strategy – Development of Medical School Accommodation – Public Sector Comparator. Concerns University of Edinburgh's decision to move its principal Medical School teaching and research functions to NRIE and the comparative costs of construction through a private finance initiative (PFI) and the public sector. APM2. 2 folders.  |
| 3 | Jun 1990 – Nov 1995 | NRIE 12 University ACTR [Additional Cost of Teaching and Research] Documents. Includes reports Undergraduate Medical and Dental Education, 6/1990 and The National Health Service in Scotland – Review of the Additional Costs of Teaching, 7/1994; and copy of Service Level Agreement on the Allocation of Additional Costs of Teaching and Research Funds Between the University of Edinburgh, The Royal Infirmary of Edinburgh NHS Trust and Lothian Health. APM4. 3 folders. |
| 4 | Oct 1995 – Sep 1996 | NRIE 12 University ACTR [Additional Cost of Teaching and Research] File Two. APM9. 5 folders.   |
| 5 | Mar 1996 – Jan 1997 | NRIE 12 University – Collaboration, Agreement etc. Includes agreement between the Royal Infirmary of Edinburgh NHS Trust and the University on the University occupation of Trust properties. APM13. 6 folders.   |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- |    |                     |  |
|----|---------------------|--|
| 6  | Nov 1996 – Mar 1997 | NRIE 32 Negotiations Meetings - Legal. Concerns the memorandum of understanding to govern the implementation of the PFI project. Includes correspondence with the Scottish Office, local MP and solicitors. APM3. 5 folders. |
| 7  | Oct 1996 – Sep 1997 | NRIE 32 Negotiations Meetings – Technical. Concerns facilities, floor areas etc required by different departments. APM5. 4 folders.  |
| 8  | Jul 1996 – Oct 1997 | NRIE 32 Negotiations Meetings – Financial. APM6. 5 folders.  |
| 9  | Oct 1996 – Mar 1997 | NRIE 32 Negotiations Meetings – Facilities Management – BTS [Blood Transfusion Service]. Includes papers relating to Transfer of Undertakings (Protection of Employment) (TUPE). APM8.                                       |
| 10 | Oct 1996 – Aug 1997 | NRIE 32 Negotiations Meetings – Property. Includes land valuation and title issues. APM7. 3 folders.   |
| 11 | Sep 1996 – Mar 1997 | NRIE 32 Negotiations Meetings – University. Includes notes of meetings with Consort Consortium as part of the private finance initiative. APM11. 2 folders.  |
| 12 | Oct 1996 – Jun 1997 | NRIE 32 Negotiations Meetings – Steering Group. Includes agendas for meetings. APM12. 4 folders.   |
| 13 | Jun 1995 – Nov 1996 | Land and Title Issues. Concerns the compulsory purchase order (CPO) for the new site. APM10. 4 folders.  |
| 14 | Oct 1995 – Oct 1998 | NRIE 30 Presentations. Concerns administration for presentations by Consortia and other seminars. APM14. 3 folders.  |
| 15 | Feb 1996 – Oct 1996 | [NRIE 27] Tender Evaluation Committee – Consort Questions and Answers. APM15. 2 folders.   |
| 16 | Mar 1996 – Aug 1996 | NRIE 27 Tender Evaluation Committee – Commercial ‘Re-Bid’. APM32. 5 folders.   |
| 17 | Jun 1996 – Mar 1997 | [NRIE 27] Tender Evaluation Committee – Correspondence. APM31.   |
| 18 | Sep 1996 – Nov 1996 | NRIE 27 Tender Evaluation Committee – Commercial. APM33. 3 folders.  |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- |    |                     |  |
|----|---------------------|--|
| 19 | Jan 1996 – May 1996 | NRIE 27 Tender Evaluation Committee. APM34. 5 folders.   |
| 20 | Jul 1996            | NRIE and University Medical School - Commercial Evaluation Assessment - Initial Report by BZW Ltd. APM16.  |
| 21 | Jul 1996            | Executive Summary for Tender Compliance and Viability for NRIE by Q Marque Ltd. APM17.   |
| 22 | Jul 1996            | Viability Report for Non-Clinical Services for NRIE by Q Marque Ltd. APM18.  |
| 23 | Jul 1996            | NRIE Tenderers' Submissions – Interim Report on Appraisal/Viability: Planning and the Environment by Halcrow Fox (copy). APM19.  |
| 24 | Jul 1996            | A Draft Report for NRIE: Traffic and Transport Viability Report by Halcrow Fox (copy). APM20.  |
| 25 | Jul 1996            | NRIE and University of Edinburgh – Evaluation of Consortium Tenders – Civil and Structural Engineering Report – Alliance Healthcare by Beattie Watkinson. APM21.                 |
| 26 | Jun 1996            | Draft memorandum on status report on evaluation/queries for Consortia by Anshen Dyer Associates. Includes compliance checklist. APM22.   |
| 27 | Jul 1996            | Compliance Report for Non-Clinical Services for NRIE by Q Marque Ltd. APM23.   |
| 28 | Jul 1996            | NRIE and University of Edinburgh – Evaluation of Consortium Tenders – Civil and Structural Engineering Report – Consort Healthcare by Beattie Watkinson. APM24.                  |
| 29 | [Jul 1996]          | NRIE – Viability Report for Mechanical & Electrical Engineering Services and Information Technology Systems by RW Gregory and Partners (copy). APM25.                            |
| 30 | [Jul 1996]          | NRIE – Report on Compliance Check for Mechanical & Electrical Engineering Services, Information Technology Systems and Building Design by RW Gregory and Partners (copy). APM26. |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- |    |                     |  |
|----|---------------------|--|
| 31 | Jul 1996            | NRIE – University of Edinburgh Medical School – Bid Requirement & Technical Compliance Check by Anshen Dyer. APM27.                              |
| 32 | Jul 1996            | NRIE – University of Edinburgh Medical School Viability Report by Anshen Dyer. APM28.  |
| 33 | Jul 1996            | The Royal Infirmary of Edinburgh NHS Trust – Consortia Submissions July 1996 - Tender Evaluation Report by Gleeds. APM29.                        |
| 34 | Sep 1996            | The Royal Infirmary of Edinburgh NHS Trust – Consortia Re-Bid Submissions - Tender Evaluation Interim Report 5 September 1996 by Gleeds. APM30.  |
| 35 | Nov 1996            | NRIE 24 Revised Draft Project Agreement of 29 November 1996. APM35. 2 folders.   |
| 36 | Jan 1966 – Feb 1996 | NRIE 24 Project Agreement Consortia Comments. APM36.   |
| 37 | Oct 1995 – Dec 1995 | NRIE 24 Project Agreement and Summary 1 <sup>st</sup> Draft. APM37. 3 folders.   |
| 38 | Aug 1995 – Jan 1997 | NRIE 24 Project Agreement Correspondence. APM38. 3 folders.  |
| 39 | Aug 1995 – Nov 1995 | NRIE 20.5 Cyril Sweet Consultants. Concerns equipment schedule. APM39.   |
| 40 | Jul 1995 – Apr 1996 | NRIE 20.4 Focus Facilities Management. Concerns quality measuring in catering and other facilities. APM40.                                       |
| 41 | Jul 1995 – Nov 1995 | NRIE 20.3 Lerch Bates. Concerns waste handling. APM41.   |
| 42 | Jun 1995 – Nov 1995 | NRIE 20.2 Support Consultants Civil / ME [Mechanical & Electrical] / QS [Quantity Surveyors]. Concerns appointment of shadow design team. APM42. |
| 43 | May 1995 – Aug 1995 | NRIE 20.1 Support Consultants - Planning Consultant. APM43.  |
| 44 | Jun 1995 – Sep 1995 | NRIE 20 Support Consultants. APM44.  |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- |    |                     |   |
|----|---------------------|---|
| 45 | Feb 1995 – Aug 1995 | NRIE 18 Database. Concerns pricing of Datastar. APM45.  |
| 46 | Mar 1995 – Apr 1995 | NRIE 17 SERCO. Concerns provision of facilities management. APM46.  |
| 47 | Jan 1995 – Sep 1995 | NRIE 16 Roadshows. Concerns presentations to staff. APM47.  |
| 48 | Feb 1996 – Oct 1996 | NRIE 15.2 Consort Consortium. Includes report by Coopers & Lybrand on the Consort bid. APM48.   |
| 49 | Feb 1996 – Jul 1996 | NRIE 15.1 Alliance Consortium. Concerns meetings with the potential funders. APM49.   |
| 50 | Jan 1995 – Jun 1996 | NRIE 15 Private Consortia to Dec 1995 and Pentland. Concerns selection of consortia. APM50. 3 folders.                                |
| 51 | Dec 1994 – Sep 1998 | NRIE 14 Financial and Legal Advisers. Concerns invoices from advisers. APM51. 5 folders.  |
| 52 | Dec 1994 – Oct 1996 | NRIE 13 Laboratories. Includes Review of Laboratory Medicine Services. APM52.   |
| 53 | May 1997 – Sep 1998 | NRIE 11 I M & T [Information Management & Technology]. Includes technical proposal. APM53. 2 folders.                                 |
| 54 | May 1995 – Aug 1995 | NRIE 10.4 Consortia Briefing. Includes pre-tender briefing documentation. APM54. 4 folders.   |
| 55 | Oct 1995 – Nov 1995 | NRIE 10.4 Consortia Briefing File 2. APM55.   |
| 56 | May 1995 – Jul 1995 | NRIE 10.3 Health Brief / Review Group. Includes future bed and resource assumptions and development group meetings. APM56. 4 folders. |
| 57 | Feb 1995 – May 1995 | NRIE 10.2 Purchaser Task Force File 2. Includes list of task forces and minutes of Task Force Meetings. APM57. 5 folders.             |
| 58 | Jun 1995 – Oct 1995 | NRIE 10.2 Purchaser Task Force. Includes minutes of meetings. APM58.  |
| 59 | Jan 1995 – Feb 1995 | NRIE 10.2 Purchaser Task Force. Includes task force documentation and membership lists. APM59. 4 folders.                             |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- |    |                     |   |
|----|---------------------|---|
| 60 | Jan 1995 – Feb 1996 | NRIE 10.1 Development Group Task Forces. APM60. 4 folders.  |
| 61 | Oct 1994 – Oct 1995 | NRIE 10 NRIE Development Group. Includes corporate vision and communications and public relations strategy. APM61. 5 folders.   |
| 62 | Aug 1994 – Apr 1998 | NRIE 8 Health Care Planners. Concerns appointment of healthcare planners. APM62. 5 folders.   |
| 63 | May 1997 – Jul 1998 | General Correspondence. APM63.  |
| 64 | Mar 1997            | Conferences. APM64.   |
| 65 | Jun 1994 – Nov 1994 | NRIE 6 Operational Philosophy. APM65.   |
| 66 | Jun 1995 – Apr 1996 | NRIE 3 Land Title Issues MacRoberts Corres. Correspondence with solicitors on title and compulsory purchase order. APM66. 2 folders (retaining an existing division within the file). |
| 67 | May 1993 – May 1995 | NRIE 3 Site Issues Little France. Includes site/planning issues progress report and report by MacRoberts on planning. APM67. 3 folders.   |
| 68 | Jun 1995 – Mar 1996 | NRIE 3 Land and Title Issues Correspondence. APM68. 2 folders (retaining an existing division within the file).   |
| 69 | May 1996 – Feb 1997 | NRIE 3 Land and Title Issues MacRoberts Corres. APM69. 2 folders (retaining an existing division within the file).  |
| 70 | May 1994 – Oct 1994 | NRIE 2 Board Development Committee. Includes list of key service issues. APM70.   |
| 71 | May 1998 – Aug 1998 | University Collaboration Agreement - Direct Agreement. APM71. 4 folders.  |
| 72 | May 1998 – Aug 1998 | Existing Sites Deferral. Concerns agreements on City Hospital and Princess Margaret Rose Hospital; overage agreements; transfer of title to the Dental Hospital. APM72. 4 folders.    |
| 73 | Feb 1998 – Aug 1998 | Rebasing / Payments – Financial Model – Commercial Income – Interest Reconciliation – Equipment. These headings come from subject dividers within the file. APM73. 4 folders.         |



## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- |    |                     |   |
|----|---------------------|---|
| 74 | May 1998 – Aug 1998 | Land/Risk Allocation. Includes draft leases for Little France. APM74. 2 folders.  |
| 75 | Mar 1998 – Aug 1998 | Construction Issues – Termination Compensation – Handover. These headings come from subject dividers within the file. APM75. 4 folders.   |
| 76 | Mar 1998 – Aug 1998 | Walk-away Option. APM76. 2 folders.   |
| 77 | Dec 1996 – Mar 1998 | PFI [Private Finance Initiative] Certificate and S of S [Secretary of State] Comfort Letter – Steps in PMS [Performance Measurement System] – TUPE [Transfer of Undertakings – Protection of Employment] /FM Manpower. These headings come from subject dividers within the file. APM77. 3 folders. |
| 78 | May 1998 – Jul 1998 | Existing Sites and Lauriston – University – Construction Issues – Project Agreement – Little France – General. These headings come from subject dividers within the file. APM78. 2 folders.   |
| 79 | Aug 1997 – Aug 1998 | Existing Sites/Deferral – Contaminated Land – Vires/ Direct Agreement – Insurance – Project Agreement Progress – Information Management Technology – Changes – Changes in Law – Benchmarking and Market Testing. These headings come from subject dividers within the file. APM79. 6 folders.       |
| 80 | Feb 1998 – Mar 1998 | Action Lists. Concerns outstanding actions from meetings of 19/2/98, 5/3/1998 and 13/3/1998 on land issues, Consort lease, existing sites disposal, university issues, construction equipment and project agreement. APM80.   |
| 81 | May 1998 – Aug 1998 | PFI [Private Finance Initiative] Certificate and S of S [Secretary]of State] Comfort Letter. APM81.   |
| 82 | Jan 1998            | Gleeds Due Diligence. Due diligence report on the Consort cost modelling by Gleeds Construction Consultants. [Borrowing slip in box indicated that this item was on loan in 2005 so this file may not comprise the entire file]. APM82.   |
| 83 | Feb 1998 – Jun 1998 | Dispute Resolution Procedures. APM83.   |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- 84 Apr 1998 – Jul 1998 Extinguishment of Right of Way. Applies to a right of way at the Little France site. APM84.
- 85 Jul 1998 – Aug 1998 Document List – Board Mins [Minutes] – Contract Matrix. Minutes are of board meeting 29/7/98. The matrix gives a list of issues and their definition in terms of the project. APM85.
- 86 May 1998 – Jul 1998 Contaminated Land. APM86.
- 87 May 1998 – Aug 1998 Project Agreement Papers. Includes details of environmental liabilities; procurement indemnity; status report on land matters; force majeure; facilities service sub-contract; and junior security documents, bond and floating charge and deed of priorities. 3 folders. APM87.
- 88 May 1998 – Aug 1998 Insurance. Concerns procurement indemnities; trust liability for increased premiums, insurance becoming unavailable, liability for new insurance categories reinstatement of insurance proceeds. APM88. 3 folders.
- 89 Aug 1997 – Aug 1999 University/Collaboration Agreement – Consort/Treasury/Scottish Office - NAB [should be NBA - Non-Bed Attendance]/BOU [Bed Occupancy Unit] Unavailability. Includes minutes of meetings between Consort, the Trust, Scottish Office and the Treasury Task Force. Original file cover missing. Information on content taken from subject dividers. APM89. 4 folders.
- 90 Jul 1995 – Jun 1997 Outreach – Out –Patient – CTCs [Community Treatment Centres] – Midlothian Community Hospital. Includes minutes of meetings; business case for Midlothian Community Hospital; reports: ‘Out-patient Clinic Options and ‘The Distribution of Ambulatory Care’ by McClean Jones McCarthy; report: ‘The Accessibility Implications of a Range of Spatial Scenarios for Future Provision of Out-Patient Outreach Centres in Lothian Region’; and ‘Review of Outreach Services for the New Royal Infirmary of Edinburgh’. APM90. 5 folders.
- 91 Dec 1995 – Jan 1998 NRIE L1 – Land and Title Issues Little France File 1. APM91. 5 folders.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- |     |                     |  |
|-----|---------------------|--|
| 92  | Jul 1997 – Aug 1998 | NRIE L1 – Land and Title Issues Little France File 2 and Walk Away. Includes correspondence; papers concerning the Trust’s walk away option; and minute of variation. APM92. 6 folders.  |
| 93  | Dec 1996 – May 1998 | NRIE L2 – Little France Lease Structure. Includes memorandum on proposed lease structure and draft lease and sub-lease. APM93. 5 folders.  |
| 94  | Apr 1997 – Aug 1998 | NRIE P4 – Planning Consent – Section 69 Agr [Agreement]. Concerns the agreement with the City of Edinburgh Council under the terms of section 69 of the Local Government Scotland Act for public transport provision, road improvements, employment etc. APM94. 5 folders. |
| 95  | Sep 1996 – Sep 1998 | NRIE U1 – University. Concerns research institutes and university leases. Includes due diligence and ground lease by the University. APM95. 3 folders.   |
| 96  | Nov 1996 – Jul 1998 | [NRIE] U1 – University Cost Neutral Lease (inc CRB [Centre for Reproductive Biology]/MRC [Medical Research Council] Corres.). APM101. 2 folders.   |
| 97  | Feb 1997 – Aug 1997 | NRIE D1 – Design Purchase Agreement File 1. Concerns underwriting of design costs. APM96. 3 folders.   |
| 98  | Sep 1997 – Dec 1997 | NRIE D1 – Design Purchase Agreement File 2. APM97. 5 folders.  |
| 99  | Feb 1998 – Jul 1998 | NRIE D1 – Design Purchase Agreement File 3. APM98. 2 folders.  |
| 100 | Jul 1997 – Mar 1998 | NRIE V1 – Vires. Concerns the obligations of the Trust towards the University and whether the linear contract structure goes beyond its powers (ie is ultra vires). APM100. 4 folders.   |
| 101 | Feb 1998 – Jul 1998 | NRIE V1 – Vires File 2. APM99. 3 folders.  |
| 102 | Jan 1997 – Dec 1998 | NRIE E2 – Equipment. Includes report on maintenance of medical equipment; proposal for the provision of Hospital equipment; and costed bill of quantities. APM102. 5 folders.  |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- |     |                     |  |
|-----|---------------------|--|
| 103 | Jul 1995 – Oct 1995 | Lovell White Durrant. Concerns meetings with the law firm Lovell White Durrant on the project structure. APM103. 2 folders.  |
| 104 | Oct 1995 – Dec 1995 | [Lovell White Durrant. Concerns the project agreement and invitation to tender. APM104. 2 folders.   |
| 105 | Jan 1996 – May 1997 | Project Agreement - Correspondence - Lovell White Durrant. APM105.   |
| 106 | Jan 1998 – Jun 1998 | Timetables / Meetings. Includes subject divisions correspondence, document list, design underwriting programme, programme to financial close and meetings. APM106.   |
| 107 | Feb 1998 – Mar 1998 | Project Review Meetings. Agendas for meetings 27/2/1998, 6/3/1998 and 13/3/1998. APM107.   |
| 108 | Jan 1995 – Dec 1995 | [University accommodation]. Concerns option appraisal for university facilities; space requirements; private finance initiative legal framework. Includes meeting papers. APM108. 5 folders.   |
| 109 | Jul 1997 – Jan 1998 | [Direct Agreement with lenders and Consort Healthcare]. Includes Schedule 17 documentation which comprises payment provisions based on bed usage calculations; Schedule 14 documentation which comprises a performance measurement system; bankers' due diligence report. APM109. 4 folders. |
| 110 | Jan 1997 – Nov 1997 | [Project Agreement]. APM110. 5 folders.  |
| 111 | Sep 1995 – Jan 1997 | [Summary of Project Structure - Powers of the Trust - Directors' Liabilities]. Contents taken from subject dividers. APM111. 3 folders.  |
| 112 | Jul 1997 – Apr 1998 | [Project Agreement – Changes - Construction Issues – Payments - Termination Compensation - Change in Law - Transfer Arrangements]. Contents taken from subject dividers. Project Agreement section includes payment mechanisms and land issues. APM112. 6 folders.                           |
| 113 | May 1998 – Aug 1998 | Financial Model. APM113.   |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- 114 Mar 1998 North Durham Acute Hospitals NHS Trust and Consort Healthcare (Durham) Ltd Project Agreement. Example of a previous agreement sent to Milligan by Lovell White Durrant. APM116.
- 115 Mar 1998 North Durham Acute Hospitals NHS Trust and Consort Healthcare (Durham) Ltd Project Agreement Schedules. APM117.
- 116 Mar 1998 North Durham Acute Hospitals NHS Trust and Consort Healthcare (Durham) Ltd Hotel Services Agreement. APM118.
- 117 Dec 1997 The Royal Infirmary of Edinburgh NHS Trust as the Trust and Consort Healthcare (Edinburgh Royal Infirmary) Ltd as Service Co Project Agreement. Internal draft. APM115.
- 118 Dec 1997 The Royal Infirmary of Edinburgh NHS Trust as the Trust and Consort Healthcare (Edinburgh Royal Infirmary) Ltd as Service Co Schedules to the Project Agreement. Internal draft. APM114.
- 119 Oct 1995 – Mar 1996 Tender Docs. Includes copies of draft sub-lease and Leasee between the Trust and the preferred tenderer; invitation to tender volume 8 - land and title issues; and correspondence. APM119. 4 folders.
- 120 Aug 1998 – Feb 1999 Addendum to Full Business Case. The purpose of the addendum was to provide publicly-available documentation on the project. APM120. 5 folders.
- 121 Apr 1997 – May 1998 NRIE E1 Existing Sites Lauriston – Asbestos. Concerns an asbestos survey carried out on all the buildings in the old Royal Infirmary site at Lauriston Place for the preparation of an estimate for removal costs. Includes correspondence on the sale of the site. APM121. 5 folders.
- 122 Oct 1996 – Apr 1998 NRIE E1 Existing Sites. Includes listed buildings at Lauriston site; correspondence and draft agreements with Consort Healthcare for the Dental Hospital, Chambers Street, Princess Margaret Rose Hospital and City Hospital. APM123. 6 folders.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- 123 Jan 1998 – Nov 1998 Sale of the Lauriston Site. Includes statement of intent between the Trust and New Lauriston Ltd; land revaluation; marketing of the site; security for decontamination works; and project summary. APM122. 5 folders.
- 124 May 1995 – Nov 1997 City Closure File. Includes business case for the closure of City Hospital including the reprovision of services available at that site; analysis of financial options; removal of the Dental Hospital to the Lauriston site; Lauriston building redevelopment. APM124. 5 folders.
- 125 Mar 1996 – Feb 1997 Review of Consultants' Files (NRIE) as at 31 December 1996. Concerns checklists for project consultants as to compliance of the tendering and contract awarding process with procedural documents included in the file. APM125. 4 folders.
- 126 Feb 1999 – Jul 1999 Strategy Group. Agenda, minutes and meeting papers of the Group. APM126.
- 127 Feb 1993 – Jun 1997 N1 New Royal Infirmary. Includes the acute services strategy; capital charges; proposed sale of the Lauriston site; correspondence from consultants on the number of beds allocated to their specialities; correspondence with MPs. APM127. 5 folders.
- 128 Jul 1997 – Aug 1998 N1 NRIE. Includes correspondence relating to mine workings on the Little France site; management structure of the new RIE; redevelopment of the Lauriston site; review of HOMER patient administration system; private beds in the new RIE. APM128. 3 folders.
- 129 Aug 1998 – Mar 1999 N1 NRIE. Includes project budget summary; artworks in the new RIE; correspondence with MPs; bed numbers. APM140.
- 130 Jul 1996 – Oct 1996 N1/2 NRIE Consortia. Includes medical school project; record of meeting to record consortia proposals. APM137
- 131 Oct 1994 – Jan 1996 N1/6 NRIE Healthcare Planners. Includes correspondence with Anshen Dyer Associates, architects; index to surgical procedures giving example classification. APM130.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

- 132 Jul 1996 – Sep 1996 N1/7 NRIE PSC [Public Sector Comparator]. Concerns affordability exercise. Includes report on selection of preferred bidders for the private finance initiatives. APM138.
- 133 Feb 1995 – May 1995 N1/8 NRIE - Task Force - Non-Clinical Support. Includes final report of the task force on catering, security, portering, cleaning etc. APM139.
- 134 Nov 1997 – Feb 1999 N1/11 NRIE Consort. Concerns walk-away option and non-ward areas. APM131.
- 135 Jan 1997 – Feb 1998 N1/14 NRIE Equipment. Includes costed bill of quantities; equipment provision under private finance initiatives. APM129.
- 136 Sep 1998 – Nov 1998 NRIE Expenditure 1998/99. APM132.
- 137 Feb 1997 – Oct 1998 Budget (File 2) - Confidential. Concerns periodic budget statements for the NRIE project. APM134. 5 folders.
- 138 Oct 1998 – Jan 1999 Budget (File 3) - Confidential. Includes organisational chart for the project management team. APM133.
- 139 Jun 1994 – Jan 1997 Miscellaneous B2 Budget (Confidential). Includes outcomes from the cost improvement programme APM136. 5 folders.
- 140 Sep 1996 – Feb 1997 [Alliance Debriefing]. Concerns providing Alliance with reasons for their unsuccessful bid for contract. APM135.
- 141 Feb 1998 NRIE Project - Copy of Counsel's Papers. Includes memorial for the opinion of senior counsel on the NRIE project; project summary; Trust/University issues paper; summary of leases; paper on the treatment of the Lauriston site; Little France site plan; existing sites paper; walk away options paper; paper on commercial operations within the new site eg car parking; draft leasehold structure; collaboration agreement between the Trust and the University of Edinburgh; project agreement between the Trust and Consort; schedules to agreement; outline Trust Direct Agreement; establishment order for the Trust; Hansard excerpt; and Lothian Health Services Strategy. APM141. 5 folders.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 1 APM Files, 1990-1998

142 Nov 1994 – Aug 1995 Board Development Committee. Includes committee's remit, agendas, minutes and meeting papers. APM142.

#### 2 Presentations, 1975-2004

These boxes contain overheads used in the many presentations given within and outwith the hospital by Joe Owens, Paul Milligan, Alan Ezzi, Project Manager, and others.

Also included are press cuttings; private finance initiative information; files relating to the statistical reporting of bed numbers; slides; videos; and photographs.

#### 1 Presentations and Conference Papers, 1994-2000

- 1 Sep 1994 – Sep 1996 Presentations – Conference Papers – File 1. Includes presentations by Alan Ezzi on the project, risk in DBFO [Design Build Finance Operate] contracts and the private finance initiative; and a project review presentation to Trust directors, the University and Lothian Health. PRES3. 5 folders.
- 2 Oct 1996 – Dec 1997 Presentations – Conference Papers File 2. Includes presentations by Alan Ezzi on the private finance initiative; presentation to the banks, Royal Institute of Chartered Surveyors, International Business Communications; information to Symposium on Hospital Design, The Scotsman. PRES2. 5 folders.
- 3 Jan 1998 – May 1999 Presentations – Conference Papers File 3. Presentations by Alan Ezzi to NHS Information and Statistics Division, Lothian Hospitals Management Development Programme, Lothian Health Board etc; interview by Joe Owens to BBC Radio 4; presentation to Gavin Strang MP. PRES1.
- 4 Jun 1999 – Dec 1999 Presentations etc File 4. Includes site visit by MSP; Dumfries and Galloway Primary Care NHS Trust; Executive away day; Joint Board of Lothian Health Board; briefing for Minister of Health and Community Care; banks. PRES14. 4 folders.
- 5 Jan 2000 – Dec 2000 Presentations File 5. Includes British Institute of Facilities Management; Executive Committee Group. PRES13. 4 folders.



## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

2 c1998 OHPs [Overhead Projections] not on Disks (Photographs, Drawings etc). Printed digital photographs on paper and OHPs of construction of the new RIE; model of new RIE; site and floor plans of new RIE; presentation on the development's payment and contract agreements; new RIE building; sections and elevations of the new RIE; artist's impression of the structure of the plant; aerial view of the Lauriston site; lift with a bed protruding (hospital unknown); wards and exterior of old RIE c1900, one including a horse-drawn ambulance; plan of ward configuration of old RIE; artist's impression of new RIE; aerial view of City Hospital; wards in old RIE. PRES4. 2 folders.

#### 3 Overhead Slide Library Folders, 1990s

The files were compiled so the overhead slides could be borrowed for presentations. Each slide was therefore numbered and indexed. The indexes are at the start of each file.

- 1 1990s The New Royal Infirmary of Edinburgh – Overhead Slide Library File 1: Design Issues; Clinical Issues; Next Steps; Acute Services Strategy. PRES11. 4 folders.
- 2 1990s The New Royal Infirmary of Edinburgh – Overhead Slide Library File 2: Tender Evaluation; Facilities Management. PRES10. 3 folders.
- 3 1990s The New Royal Infirmary of Edinburgh – Overhead Slide Library File 3: Timetables; PFI [Private Finance Initiative]; PSC [Public Sector Comparator]. PRES9. 4 folders.
- 4 1990s The New Royal Infirmary of Edinburgh – Overhead Slide Library File 4: Risk Matrices/Payment Schedules; Hospital Closures; University Reproductive Medicine; University Clinical Issues; University MRC [Medical Research Council]; University General Issues; University PFI [Private Finance Initiative]; FBC [Full Business Case]; New Site; Existing Sites. PRES8. 4 folders.
- 5 1990s The New Royal Infirmary of Edinburgh – Overhead Slide Library File 5: Layouts [floor plans]; Trust Profile. PRES15. 4 folders.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

##### 3 Overhead Slide Library Folders, 1990s

- |   |                     |  |
|---|---------------------|--|
| 6 | 1990s               | The New Royal Infirmary of Edinburgh – Overhead Slide Library File 6: Staff Issues; Miscellaneous; Consortia Shortlisting; Participants to Process; History/Quotes. PRES16. 4 folders. |
| 7 | 1990s               | The New Royal Infirmary of Edinburgh – Overhead Slide Library File 7: Planning Process February 97 to Contract Sign Off. PRES 17. 4 folders.   |
| 8 | Oct 1997 – Jun 1998 | The New Royal Infirmary of Edinburgh – Overhead Slide Library File 8: Presentation Material Since October 1997. Includes list of presentations made. PRES18. 5 folders.                |
| 9 | Jul 1998            | The New Royal Infirmary of Edinburgh – Overhead Slide Library File 9: Presentation Material Since July 1998. PRES19. 3 folders.  |

##### 4 35mm Slide Library Folders, 1990s

Although titled ‘35mm Slide Library’ these folders are also overhead projection slides and not photographic slides. Again they were designed to be borrowed but are not indexed.

- |   |       |   |
|---|-------|---|
| 1 | 1990s | The New Royal Infirmary of Edinburgh – 35mm Slide Library File 1. Includes Private Finance Initiative; Acute Services Strategy; Health Care Planners; Development Group; Task Forces; Lerch Bates (engineering firm); Corporate Visioning. PRES7. 4 folders.  |
| 2 | 1990s | The New Royal Infirmary of Edinburgh – 35mm Slide Library File 2. Includes Public Relations Strategy; Exterior Photographs; Design Models and Diagrams; Interior Photographs; Miscellaneous Photographs; Disease & Patient Management; RIE History; Trust Profile; Hospital Closures; Ambulatory Care/Community Pressures; Staff Induction; Consortia Shortlisting and Briefing; Thoracic Surgery Transfer. PRES6. 4 folders. |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

- |    |                                   |       |  |
|----|-----------------------------------|-------|--|
| 4  | 35mm Slide Library Folders, 1990s |       |  |
|    | 3                                 | 1990s | The New Royal Infirmary of Edinburgh – 35mm Slide Library File 3. Includes LRC [Lothian Regional Council] Presentation; JJO [Joe Owens] Presentation NRIE/PFI {Private Finance Initiative}; Alliance/ Consort Design Solutions. PRES5. 2 folders.  |
| 5  | Sep 1997 – Jul 1998               |       | Presentations Financial. Presentations to General Purposes Committee; Trust Board; BA; IPM; bank. PRES12. 2 folders.   |
| 6  | 1990s                             |       | [New Royal Infirmary Profile]. Includes plans and photographs. PRES20.   |
| 7  | 1990s                             |       | Overheads. Includes Project Details; Equipment; University; Land; Change Procedure; Patient Flows/ Operating Philosophy; Public Sector Comparator/Full Business Case/Tender; Activity Performance Indicators; Structures; Information Data/Non-Clinical Services; Programmes; Floor Plans. PRES21. |
| 8  | 24 May 2002                       |       | A Pearson, “Rushed to Hospital”, Building Issue 20. Article about NRIE construction agreement. PRES27.   |
| 9  | 1993 – 1998                       |       | Press Releases and Cuttings to 31/12/98. PRES24. 3 folders.  |
| 10 | 1999                              |       | Press Releases and Cutting 1999. PRES25.   |
| 11 | 2000                              |       | Press Releases and Cuttings. PRES23. 3 folders.  |
| 12 | 2001                              |       | Press Cuttings. PRES26. 4 folders.   |
| 13 | 2002 – 2004                       |       | Press Cuttings. PRES22. 2 folders.   |
| 14 | 2002                              |       | “Good Hospital Guide 2002”, The Mail on Sunday. Includes rating for Royal Infirmary of Edinburgh. PRES29.  |
| 15 | 1975                              |       | “Ninewells architects may be sued for £2m”, The Scotsman (photocopy). PRES30.  |
| 16 | 2002                              |       | “RIE Special Report”, The Scotsman. PRES31.  |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

- 17 May 2003 The Royal Infirmary of Edinburgh Lauriston Place – 1748-2003 – A Service of Thanksgiving and Celebration – St Giles Cathedral. Order of service. PRES28.
- 18 c1995 – c2000 Photographs. Original photographs and prints of digital photographs on paper. Includes construction progress as at November 2000; construction, 1999; construction, 7/1999; staff members, clinical and non-clinical at work, c1998; workmen inspecting the site before any construction; early stage of construction; photographs of 19<sup>th</sup> century images of the RIE; Simpson Memorial Maternity Hospital; views of old RIE tower through blossom and sunset over old RIE; aerial views of old RIE; construction of NRIE, 1998; aerial views of City Hospital; model of NRIE; portrait of Sir James Young Simpson; construction of specific parts of the building; new site, presentation on the NRIE, old RIE, 1995-6; group staff photograph, possibly of project group; aerial view of new site; patients receiving ultrasound treatment. PRES32. PH25/1.
- 19 1 Jan 1994 – 31 Dec 1994 Very Early Background Papers to PFI [Private Finance Initiative] Process. Includes appointment of external consultants to assess private versus public sector funding; papers on the Worcester model; construction details for Hairmyres Hospital. PRES33. 3 folders.
- 20 1 Jan 1995 – 31 Jul 1995 Very Early Background Papers to PFI [Private Finance Initiative] Process. Includes briefing document on PFI at the NRIE. PRES34. 2 folders.
- 21 1996 PFI Intelligence Bulletin Vol One Issue One. PRES35.
- 22 1994 The Newchurch Guide to Private Finance – Health Care Services. PRES36.
- 23 1997 ICM “Scottish Private Finance Initiatives” conference delegate pack. PRES37.
- 24 1998 CIOB Scotland “Partnership and Teamwork” seminar delegate pack. PRES38.
- 25 1996 ICM “PFI Government Property” conference delegate Pack. PRES39.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

- 26 1995 IBC “Opportunities Open to the Scottish Construction Industry under the Private Finance Initiative” conference papers. PRES40.
- 27 1996 IBC “Opportunities with PFI in the Scottish Education and Health Sectors” conference papers. PRES41.
- 28 1997 SBIM “Private Finance Initiative” conference papers. PRES42.
- 29 1996 SBIM “Private Finance Initiative” conference papers. PRES43.
- 30 1998 SMI “Private Finance Initiative in Scotland” conference papers. PRES44.
- 31 1995 NHS Executive “Private Finance Initiative Trust Network Conference” papers. PRES45.
- 32 1997 Lothian Health Board’s Integrated Healthcare Plan 1996-2003 - A High Risk Strategy by Dr Matthew G Dunnigan; The Lothian Acute Services Strategy and Integrated Healthcare Plan 1997/8-2003 by Dr M Dunnigan; and correspondence on the articles. PRES46.
- 33 1998 Dunnigan Issues – ISD [Information and Statistics Division] Report. Includes commentary on ISD’s Lothian Health/BMA [British Medical Association] Report on Acute Services Strategy; ISD’s report for Lothian Health/BMA meeting 25/5/98; comments on numerical differences between the ISD report on Lothian Health/BMA information issues. PRES47.2 folders.
- 34 1997 – 1998 Neil Pettinger – Dunnigan Issues. Neil Pettinger was the Performance Review Manager. Correspondence concerning the information issues and bed numbers report. PRES48. 3 folders.
- 35 1997 – 1998 Dunnigan File – File 1. Correspondence concerning the Trust’s response to the Dunnigan articles. PRES49. 3 folders.
- 36 1998 Dunnigan File – File 2. Includes notes of meetings held between the ISD, BMA and Lothian Health Board. PRES50. 2 folders.

## **LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT**

### **1 NRIE [New Royal Infirmary of Edinburgh] Project Papers**

#### **2 Presentations, 1975-2004**

- 37 Dec 1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 1 – Broad Trends & Operating Environments – University Viewpoint by Prof Chris Haslett - Lessons from America by Dr Richmond Prescott. Video. PRES65.
- 38 Nov 1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 1 - Broad Trends & Operating Environments - Anshen Dyer Associates - Health and Social Care. Video. PRES66.
- 39 Nov 1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 2 – Exploring Primary/Secondary Care - King’s Fund College. Video. PRES64.
- 40 Dec 1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 3 - Trends in Secondary Care - Lessons from America and the Durham Approach. Video. PRES62.
- 41 Dec 1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 3 - Trends in Secondary Care - Kingsley Manning. Video. PRES63.
- 42 Dec 1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 4 – Mapping Complexities - King’s Fund College. Video. PRES60.
- 43 Dec 1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 4 – The Impact of Consumers - King’s Fund College – Scottish Consumer Council. Video. PRES61.
- 44 c1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 5 – Workshops & Presentations - Culture and Identity. Includes New RIE Project Team. Video. PRES58.
- 45 Dec 1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 5 – Workshops & Presentations - Organisational Models and Task Forces - Communications and PR Strategy by New RIE Project Team. Video. PRES59.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

- 46 Jan 1995 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 6 - Task Forces – The Development Group. Video. PRES51.
- 47 c1995 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning Part 7 - The Final Session. Video. PRES57.
- 48 1994 The Royal Infirmary of Edinburgh presents A Programme for Corporate Visioning – Kingsley Manning, Director of Newchurch - Dr Diane Plamping, King's Fund. Video. PRES56.
- 49 c1994 Kingsley Manning. Video. PRES53
- 50 Jun 1996 Consort Healthcare Presentation. Video. PRES52.
- 51 Jun 1996 Alliance Healthcare Presentation. Video. PRES54.
- 52 c1994 Hospital of the Future – Model of Patient Centred Care. Video. PRES55.
- 53 c1996 RIE Helen Chesser 1. Slides of: old RIE; new RIE sign; roads near the site; wards in old RIE; ambulances at Accident and Emergency at old RIE; and portakabins at old RIE. PRES67. PH27/1.
- 54 1997 RIE Helen Chesser 2. Slides of: construction and aerial view of new RIE; buildings adjacent to site; stair well at Simpson Memorial Maternity Pavilion (SMMP); exterior of SMMP. PRES68. PH27/1.
- 55/

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

##### 55 Staff Photographs, 1999-2000

These photographs were taken at the time of the millennium New Year 1999/2000. They feature staff at work in various hospitals: Royal Infirmary of Edinburgh [RIE]; Simpson Memorial Maternity Pavilion [SMMP]; Western General Hospital [WGH]; Royal Hospital for Sick Children [RHSC]. Some of the photographs include patients and parents of children at RHSC. The titles come from the original enclosures. LHB60/1/2/55/42 onwards duplicate the subjects of earlier items and include negatives.

This sub-series has also been catalogued into the photographic database at PH25/3 (LHB60/1/2/55/1) and PH26/1 (LHB60/1/2/55/2-81).

- 1 Set of 107 photographs of all types of staff at work in the old RIE at New Year 1999/2000. Includes the first baby born in 2000; patients being treated; police; ambulance staff; fireworks; empty wards; staff attending lectures (developed to a different size). With negatives. PRES70.
- 2 Porters RHSC. Five photographs. Original ref: 1 a-f. PRES104.
- 3 RHSC ITU [Intensive Therapy Unit]. Nine photographs. Original ref: 2 a-i. PRES78.
- 4 ITU [Intensive Therapy Unit] RIE. Seven photographs. Original ref: 3 a-g. PRES77.
- 5 RIE Control Room and Night Out. Three photographs. Original ref: 4 a-c. PRES73.
- 6 ITU [Intensive Therapy Unit] RHSC. 13 photographs. Original ref: 5 a-n. PRES110.
- 7 RHSC. 10 photographs. Original ref: 6 a-j. PRES109
- 8 SMMP. 12 photographs. Original ref: 7 a-l. PRES74.
- 9 Labs RIE. 12 photographs. Original ref: 8 a-l. PRES75.
- 10 Cardiology RIE. Five photographs. Original ref: 9 a-e. PRES80.
- 11 RIE. Seven photographs. Original ref: 10 a-g. PRES96.



## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

##### 55 Staff Photographs, 1999-2000

- 12 Cardio-Thoracic. Seven photographs. Original ref: 11 a-g. PRES82.
- 13 Wd [Ward] 4 RIE. Eight photographs. Original ref: 12 a-h. PRES83.
- 14 MA [Medical Admissions?] RIE. 11 photographs. Original ref: 13 a-k. PRES84.
- 15 Support Services RIE. Two photographs. Original ref: 14 a-b. PRES98.
- 16 Med Admissions RIE. Eight photographs. Original ref: 15 a-g. PRES85.
- 17 Ortho [Orthopaedic] Theatres RIE. 11 photographs. Original ref: 16a-j. PRES103.
- 18 Porters RIE. Two photographs. Original ref: 17 a-b. PRES99.
- 19 Gynae [Gynaecology] RIE. Four photographs. Original ref: 18 a-d. PRES97
- 20 24/27 [Wards] RIE. 13 photographs. Original ref: 19a-m. PRES81
- 21 W [Ward] 12 RIE. Six photographs. Original ref: 20 a-f. PRES94.
- 22 SMMP. Six photographs. Original ref: 21 a-f. PRES95.
- 23 Radiology (A+E) RIE. Eight photographs. Original ref: 22 a-h. PRES78.
- 24 Med Phys [Medical Physics] and Party. Eight photographs. Original ref: 23 a-h. PRES86.
- 25 ISD [Information and Statistics Division] RIE. Five photographs. Original ref: 24 a-e. PRES87.
- 26 Med [Medical Ward?] RIE. Eight photographs. Original ref: 25 a-h. PRES88.
- 27 CCU [Coronary Care Unit] RIE. Seven photographs. Original ref: 26 a-g. PRES72.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

##### 55 Staff Photographs, 1999-2000

- 28 RHSC Wd [Ward] 2. Eight photographs. Original ref: 27 a-h. PRES89.
- 29 Wd [Ward] 6 RHSC. Six photographs. Original ref: 28 a-f. PRES92.
- 30 RHSC X-ray. Nine photographs. Original ref: 29 a-i. PRES100.
- 31 RHSC A+E and Jackie's Office. 15 photographs. Original ref: 30 a-o. PRES76.
- 32 DCN [Department of Clinical Neuroscience] WGH. 11 photographs. Original ref: 31 a-k. PRES108.
- 33 Porters WGH. Six photographs. Original ref: 32 a-f. PRES71.
- 34 A Theatres WGH. 15 photographs. Original ref: 33 a-o. PRES93.
- 35 B Theatres WGH. 13 photographs. Original ref: 34 a-m. PRES107.
- 36 WGH X-ray. 11 photographs. Original ref: 35 a-k. PRES106.
- 37 DCN [Department of Clinical Neuroscience] WGH. Six photographs. Original ref: 36 a-f. PRES101.
- 38 Surg. [Surgery] WGH. 13 photographs. Original ref: 37 a-m. PRES102.
- 39 ARU [Acute Receiving Unit] WGH. 10 photographs. Original ref: 38 a-j. PRES90.
- 40 ITU/CCU [Intensive Therapy Unit/Coronary Care Unit] WGH. 15 photographs. Original ref: 39 a-o. PRES91.
- 41 Control Room RHSC. Seven photographs. Original ref: 40 a-g. PRES105.
- 42 Surg. [Surgery] WGH. PRES112.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

##### 55 Staff Photographs, 1999-2000

- 43 DCN [Department of Clinical Neuroscience] WGH. PRES113.
- 44 B Theatres WGH. PRES114.
- 45 9 RIE [High Dependency Unit?]. PRES115.
- 46 SMMP. PRES116.
- 47 Labs RIE. PRES117.
- 48 Cardiology RIE. PRES118.
- 49 W [Ward] 4 RIE. PRES119.
- 50 Porters WGH. PRES120.
- 51 Radiology (A+E) RIE. PRES121.
- 52 ARU [Acute Receiving Unit] WGH. PRES122.
- 53 DCN [Department of Clinical Neuroscience] WGH. PRES123.
- 54 Cardio-Thoracic. PRES124.
- 55 CCU [Coronary Care Unit] RIE. Ward 31 (?). PRES125.
- 56 RHSC [Ward 1?]. PRES126.
- 57 MA [Medical Admissions?] RIE. PRES127.
- 58 ITU [Intensive Therapy Unit] RHSC. PRES128.
- 59 Ortho [Orthopaedic] Theatres RIE. PRES129.
- 60 Porters RHSC. PRES130.
- 61 Gynae [Gynaecology] RIE. PRES131.
- 62 Support Services RIE. PRES132.
- 63 Wd [Ward] 6 RHSC. PRES133.
- 64 RHSC X-ray. PRES134.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 2 Presentations, 1975-2004

55 Staff Photographs, 1999-2000

65 Control Room RHSC (N). PRES135.

66 RHSC A&E and Jackie's office. PRES136.

67 ISD [Information and Statistics Division] RIE. PRES137.

68 RIE Control Room and night out. PRES138.

69 Med Admissions RIE. PRES139.

70 ITU [Intensive Therapy Unit] (15) RIE. PRES140.

71 ITU/CCU [Intensive Therapy Unit/Coronary Care Unit] WGH. PRES141.

72 Med RIE. PRES142.

73 Med Phys [Medical Physics] and Party. PRES143.

74 RHSC ITU [Intensive Therapy Unit]. PRES144.

75 W12 [Ward 12] RIE. PRES145.

76 Porters RIE. PRES146.

77 24/27 [Ward 24/27] RIE. PRES147.

78 A Theatres WGH. PRES148.

79 SMMP. PRES149.

80 RHSC Wd [Ward] 2. PRES150.

81 WGH X-ray. PRES151.

56 2001 From 3.5" disk titled 'RHSC and lists, Y2K'. 2 articles with track changes on the affect on medical devices of the Y2K millennium bug; in a separate folder titled 'Sickchicks': an internal letter about devices which had been checked for compliance; two spreadsheets of models not verified compliant (another spreadsheet titled medical devices not verified compliant could not be opened). Also included on the disk were two spreadsheets of unexplained figures which were not printed. PRES111.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

These boxes were labelled “Advisers” (Selection of Advisers & Shadow Design Team). They contain the presentations and information sent by legal and financial advisers, healthcare planners, mechanical and electrical consultants, structural engineers, quantity surveyors, etc, and the shortlisting process to selection. They also contain related correspondence and fee files.

- 1 Apr 1996 NRIE - Preliminary Masterplan – Halcrow Fox. Purpose of the report was to set out specific space requirements and general operational characteristics of the development. ADV1.
- 2 Sep 1995 Position Statement - NRIE: Planning, Environmental and Traffic Issues – Halcrow Fox. ADV2.
- 3 Jul 1995 NRIE Working Note 1: Progress on Environmental Assessment, Preliminary Masterplan and Traffic Impact Assessment – Halcrow Fox. ADV3.
- 4 Nov 1994 NRIE - Proposal to Undertake Consultancy Services : Traffic Impact Analysis, Environmental Scoping and Framework, Outline Masterplan – Halcrow Fox. Includes covering letter from Ronald Beard, Director of Halcrow Fox concerning a meeting on planning issues. ADV4.
- 5 Dec 1990 Proposed Edinburgh Southern General Hospital – Draft Preliminary Traffic Assessment – Halcrow Fox and Associates. ADV5.
- 6 Sep 1995 NRIE Appendix 3: Environmental Baseline Report – Halcrow Fox. ADV6.
- 7 Jan 1996 NRIE First Phase Masterplan – Draft – Halcrow Fox. Includes computer generated block models of possible layouts. ADV7.
- 8 c1995 NRIE Traffic and Environmental Appraisal – Report Structure. Author unknown. ADV8.
- 9 Jul 1995 NRIE Public Utility Survey. Includes appraisal of information received and correspondence from Mercury Communications, United Artists, British Gas and Lothian Regional Council on the location of their utilities. ADV9.
- 10 Aug 1995 NRIE Topographical and Public Utility Survey – Halcrow Fox. Includes plans. ADV10.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- |    |                     |   |
|----|---------------------|---|
| 11 | Aug 1995            | Environmental Baseline Report (Draft) – Halcrow Fox. Includes programme for submission of planning application, geotechnical investigation, records of meetings with Edinburgh District Council Planning Department, summary of traffic impact assessment to date. ADV11. |
| 12 | Aug 1994            | Statement of Qualifications for the Selection of a Healthcare Planner - New Acute Hospital – Royal Infirmary of Edinburgh – Ashen Dyer Associates. ADV12.   |
| 13 | Sep 1993            | Transcript of a Presentation by Russell Coile (President – Health Forecasting Group, California) to an internal seminar on the Future of Healthcare – San Francisco. ADV13.   |
| 14 | Sep 1994            | Royal Infirmary of Edinburgh NHS Trust – Anshen Dyer. Report on the duty and roles of healthcare planners. ADV14.   |
| 15 | Jan 1996            | Review of Manpower Requirements - NRIE – Volume III – Job Design – CASPE Consulting. ADV15.   |
| 16 | Jul 1995 – Jan 1999 | Gleeds. Includes technical and fee proposal for Gleeds Construction Consultants; calculation of design team fees; correspondence relating to Shadow Design Team meetings; draft tender evaluation matrix; tender evaluation report. 3 folders. ADV17.                     |
| 17 | Mar 2000 – May 2004 | Gleeds File 2. Includes room data comparisons. ADV16.   |
| 18 | 1998                | Gleeds PFI [Private Finance Initiative] Expo 1998. Brochure. ADV18.   |
| 19 | Jul 1996            | NRIE – Technical Evaluation Report - Royal Infirmary of Edinburgh NHS Trust Consortia Submissions July 1996 - Tender Evaluation Report – Gleeds. ADV19.   |
| 20 | Jul 1995 – Nov 2003 | RW Gregory and Partners. Concerns appointment of consultative and advisory mechanical and electrical engineering services. Includes engineering performance specifications; tender evaluations; compliance check. 3 folders. ADV20.                                       |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- |    |                     |   |
|----|---------------------|---|
| 21 | Sep 1995 – Sep 1996 | CASPE - PSC – FBC [Full Business Case]. Includes proposal for business case preparation by CASPE Healthcare Management Consultants. ADV21.  |
| 22 | Jan 1996            | NRIE Manpower Reports – Projection 3 – Handover. Staff Group Summary Report and Establishment Report by CASPE Healthcare Management Consultants. ADV22.   |
| 23 | Apr 1995            | Royal Infirmary of Edinburgh NHS Trust – Establishment April 1995. Concerns staff numbers. ADV23.   |
| 24 | Jul 1994 – Dec 1995 | File No 1 – Halcrow Fox. Includes environmental baseline appraisal and traffic impact analysis. 3 folders. ADV24.   |
| 25 | Jan 1996 – Oct 1996 | File No 2 – Halcrow Fox - Appointment of Preferred Bidder. Includes tenderers queries and responses; draft traffic and transport viability report; interim report on planning and the environment. 3 folders. ADV26.            |
| 26 | Jan 1997 – Jun 1998 | File No 3 Halcrow Fox. Includes response to parliamentary question on the height of the building. ADV25.  |
| 27 | Feb 2001            | Gleeds Consultancy Services Development Solutions: 1 – Benefits. Publicity brochure.  |
| 28 | Jun 1995 – Dec 1998 | Beattie Watkinson. Concerns structural and civil engineering. Includes geotechnical summary report; tender evaluation. 2 folders. ADV28.  |
| 29 | 1996                | World Architecture Issue no 48. Includes Anshen & Allen profile.  |
| 30 | Aug 1994 – May 1995 | Anshen Dyer Associates File 1 – From Appointment To 31/5/95. Includes appointment of healthcare planners; private finance procurement; potential deliverables for the tendering process such as patient flow. 2 folders. ADV33. |
| 31 | Dec 1994 – Apr 1995 | Anshen Dyer Associates File 1 CB [Dr Charles Bruce – Operational Planning Manager]. Includes Development Group meetings minutes. 3 folders. ADV32.  |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- |    |                     |   |
|----|---------------------|---|
| 32 | Apr 1995 – Jul 1997 | Anshen Dyer Associates File Two CB [Dr Charles Bruce]. Includes Development Group meetings minutes. 3 folders. ADV34.   |
| 33 | Jun 1995 – Oct 1996 | ADA [Anshen Dyer Associates] File 2 – Consort Named Preferred Bidder. Includes viability report on University of Edinburgh Medical School. 3 folders. ADV31.                                    |
| 34 | Oct 1996 – Jan 2001 | ADA [Anshen Dyer Associates] File 3. Includes Stage 2 deliverables. ADV30.  |
| 35 | Apr 1995            | Plan of Nursing Unit Alternatives – Anshen Dyer. Gives different generic layouts of ward areas. ADV35.  |
| 36 | Sep 1995            | Papers re NRIE Medical Brief. Includes charts giving the position in the development process of each part of the development; and task lists with progress. ADV36                               |
| 37 | Apr 1995            | Royal Infirmary of Edinburgh NHS Trust – Specialty Analysis – Draft – SDC Consulting. The report provided information on each specialty in order to inform the development process. ADV37.      |
| 38 | c1996               | Hospital Commissioning Example Master Programme. Produced by Cyril Sweett Project Consultants. ADV38.   |
| 39 | Dec 1994            | Information to Royal Infirmary of Edinburgh. Documentation on medical planning by Cyril Sweett Project Consultants who had worked on Chelsea and Westminster Hospital. ADV39.                   |
| 40 | c1994               | Cyril Sweett Project Consultants – The Royal Infirmary of Edinburgh NHS Trust - a discussion on hospital commissioning.   |
| 41 | c1994               | Cyril Sweett Project Consultants - Presentation of Hospital Commissioning for Consort Healthcare, The Royal Infirmary of Edinburgh and University of Edinburgh Medical School, and ERJV. ADV41. |
| 42 | Nov 1996            | Commissioning Handbook for the New Hospital – Royal West Sussex Trust.  |



## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- |    |                     |  |
|----|---------------------|--|
| 43 | Jan 1998            | NRIE - A Report on the Viability of the Provisional Transfer Programme as Prepared by the Royal Infirmary of Edinburgh. Produced by Cyril Sweett Project Consultants. ADV43. |
| 44 | Mar 1994 – Dec 1994 | SDC File 1. Includes acute services strategy activity projections; revenue costs financial model; nursing manpower (sic) and cost estimates. 3 folders. ADV50.               |
| 45 | Jan 1994 – Sep 1998 | SDC File 2. Includes The Lauriston Building Stage 1 Report; preparation of outline business case proposal document. ADV44-45 and ADV61-62.                                   |
| 46 | Oct 1993            | Letter from SDC to Director of Human Resources on NRIE Revised Outline Project Plan Explanatory Notes. ADV46.  |
| 47 | c1990               | Booz-Alan & Hamilton - Operational Restructuring – The “Patient-Focused” Hospital. Article. ADV47.   |
| 48 | Aug 1993            | Lothian Health Board memo re banked staff holidays. ADV48.   |
| 49 | Jul 1993            | University of Edinburgh Medical School – Planning Processes for the NRIE - Implementation Plan. By SDC Consulting. ADV49.  |
| 50 | Mar 1995 – Feb 1998 | Lerch Bates. Concerns the materials, waste management and transportation strategy. 3 folders. ADV51.   |
| 51 | Sep 1995 – Aug 1999 | Cyril Sweett. Concerns schedule of accommodation and equipment budget. 2 folders. ADV52.   |
| 52 | Nov 2001            | Relocate Industrial Property Guide Issue 4. Produced by Ryden. ADV53.  |
| 53 | Oct 1995            | Scottish Industrial & Commercial Property Review No 37. Produced by Ryden. ADV54.  |
| 54 | Feb 1995 – Dec 1999 | K Ryden. Concerns tender by Ryden as property adviser for Lauriston site. ADV55.   |
| 55 | Dec 1998            | Report on the Monitoring of Facilities Management Services on the NRIE – Draft. Prepared by Focus Healthcare. ADV56.   |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- |    |                     |   |
|----|---------------------|---|
| 56 | c1994               | Q-Marque - Draft – Superseded. Specification for catering, domestic services, estates and linen services. ADV57.  |
| 57 | May 1995 – Dec 1998 | Q-Marque. Concerns quality outcome specifications for waste management, materials management, catering, facilities management. Includes compliance report and viability report for non-clinical services. 4 folders. ADV58. |
| 58 | Apr 1994            | NRIE - Theatres and Anaesthetics: Facilities and Costs - Discussion Paper – Draft. Prepared by SDC Consulting. ADV59.   |
| 59 | Oct 1995 – Dec 1995 | NRIE Activity and Bed Projections: ADA [Anshen Dyer]/SDC – Draft. ADV60 and ADV63.  |
| 60 | Nov 1994            | RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report - General Surgery - Interim Report. Annotated. ADV64.  |
| 61 | Nov 1994            | RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report - General Intensive Therapy Unit – Interim Report. Annotated. ADV65.   |
| 62 | Nov 1994            | RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report - Anaesthetics and Theatres – Interim Report. Annotated. ADV66.  |
| 63 | Nov 1994            | RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report – Renal - Interim Report. Annotated. ADV67.  |
| 64 | Nov 1994            | RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report - Accident and Emergency - Interim Report. Annotated. ADV68.   |
| 65 | [Nov 1994?]         | RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report (Interim/Draft) - Medical Specialties. Annotated. ADV69.   |
| 66 | Nov 1994            | RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report – Ophthalmology - Interim Report. Annotated. ADV70.  |
| 67 | Oct 1994            | RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report – Gastroenterology - Interim Report. Annotated. ADV71.   |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- 68 Nov 1994 RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report - Cardiac Surgery - Interim Report. Annotated. ADV72.
- 69 Nov 1994 RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report - ENT / Maxillo Facial - Interim Report. Annotated. ADV73.
- 70 Oct 1994 RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report – Cardiology - Interim Report. Annotated.. ADV74.
- 71 Nov 1994 RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report - Care of the Elderly - Interim Report. Annotated. ADV75.
- 72 Nov 1994 RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report – Respiratory - Interim Report. Annotated. ADV76.
- 73 Nov 1994 RIE NHS Trust - NRIE Operational Philosophy – Stage 1 Report – Thoracic - Interim Report. Annotated. ADV77.
- 74 Oct 1992 RIE and Associated Hospitals - NHS Trust Implementation Plan. Produced by SDC Consulting. ADV78.
- 75 Aug 1995 Output Based Specification - RIE NHS Trust. Produced by Q-Marque. Includes draft proposals for a payment mechanism. ADV79.
- 76 c1994 Operational Philosophy – Stage 1 Report / RIE Outline Business Case. Folder divided into two sections. Operational philosophy reports are on the different medical specialities. ADV80. 2 folders.
- 77 1994 NRIE - Tender Brief for the Appointment of Healthcare Planners. Divided into sections: Lothian Health Acute Services - Services Strategy; RIE Outline Business Case; Site Location Plan – Outline Site Plan; Lothian Health Purchasing Intentions; Functional Content. ADV81. 5 folders.
- 78 c1994 Tender documentation from healthcare planning consultants Newchurch & Co and Llewelyn-Davies. Includes summary of tender submissions. ADV82. 4 folders.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- 79 Aug 1994 RIE - Application for Consideration for Architectural Services. Produced by Sheppard Robson. ADV83.
- 80 Aug 1994 Pre-Qualification Submission for Healthcare Planning Services for RIE NHS Trust. Produced by YRM Architects and Planners. ADV84.
- 81 c1994 NRIE for RIE NHS Trust. Produced by Trent Architecture and Design Healthcare Planning Associates ADV85
- 82 Aug 1994 RIE NHS Trust - Prequalification Document for the Provision of Health Care Planning Services. Produced by Taylor Woodrow. ADV86.
- 83 c1994 RIE - New Royal Infirmary. Submission by Fletcher Joseph Architects and Edmond Shipway & Partners Project Managers and Quantity Surveyors. ADV87.
- 84 Aug 1994 Expression of interest by WS Atkins Consultants Ltd for the NRIE Project Planning Team. ADV88.
- 85 Aug 1994 RIE NHS Trust - Submission Document for Healthcare Planning Services for Proposed New Royal Infirmary. ADV89.
- 86 Aug 1994 International Hospital Group - statement of qualification for consideration. ADV90.
- 87 Aug 1994 Proposal to Provide Planning Services in Connection with the Development of 940 Bed Acute Hospital for RIE NHS Trust. Produced by McBains Cooper Construction Consultants. ADV91.
- 88 c1994 RIE Planning Services Pre-qualification Statement by Common Services Agency Building Division. ADV92.
- 89 Aug 1994 Touche Ross RIE NHS Trust registration of interest Document. ADV93.
- 90 Aug 1994 Pre-qualification Submission for NRIE by MPM Adams. ADV94.
- 91 Aug 1994 RIE NHS Trust - Health Care Planning Services for Development of a New Acute Hospital. Produced by High-Point Owen. ADV95.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- 92 Aug 1994 Percy Thomas Partnership submission document. ADV96.
- 93 Aug 1994 RIE NHS Trust - Expression of Interest for Planning Services. Produced by Roughton Group. ADV97.
- 94 Aug 1993 RIE NHS Trust - Expression of Interest in Providing Health Care Planning Services for the Development of a New Acute Hospital. Produced by Abbey Hanson Rowe and Pannell Kerr Forster Associates. ADV98.
- 95 1994 Kontran “The Right Consultancy Choice”. ADV99.
- 96 May 1994 MPA Health Planners Practice Profile. ADV100.
- 97 1994 George Trew Dunn Partnership Practice Brochure. ADV101.
- 98 Aug 1994 NRIE Prequalification Document. Produced by Nightingale Associates & HCMI. ADV102.
- 99 1994 TG Armstrong & Partners Practice Profile – Health Care. ADV103.
- 100 Aug 1994 NRIE Health Care Planning Services. Produced by# AMEC Design and Management. ADV104.
- 101 Aug 1994 RIE NHS Trust - Health Care Planning Services for the Development of a New Acute Hospital – Capability Statement. Produced by Alex Gordon Tweedale. ADV105.
- 102 Aug 1994 RIE NHS Trust – NRIE Project Team – Appointment of Health-Care Planners - Expression of Interest and Capability Statement. Produced by Medical Planning and Design Consultancy. ADV106.
- 103 Aug 1994 Prequalification Information to Provide Project Management Health Care Planning and Architectural Services for the New Acute Unit at the RIE. Produced by Cyril Sweett & SBT Keppie. ADV107.
- 104 Submissions of those Shortlisted and Interviewed, 1993-1994

These submissions were originally in a bundle labelled “Health Care Planners Submissions of those Shortlisted and Interviewed”.

- 1 1993-1994 McKinsey & Co. ADV108. 3 folders.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- 104 Submissions of those Shortlisted and Interviewed, 1993-1994
- |     |                     |   |
|-----|---------------------|---|
| 2   | Aug 1994            | NHS Estates. ADV109.  |
| 3   | 1992-1994           | Rawlinson Kelly Whittlestone. ADV110.   |
| 4   | Aug 1994            | Newchurch & Co. ADV111.   |
| 5   | 1993-1994           | Booz Allen & Hamilton. ADV112.  |
| 6   | 1994                | CASPE. ADV113.  |
| 7   | c.1992              | Percy Thomas Partnership. ADV114.   |
| 8   | 1994                | Llewelyn-Davies. ADV115. 2 folders.   |
| 9   | 1994                | Appointment of Healthcare Planners timetables for Interviews. ADV116.   |
| 10  | 1994                | NRIE Project Team Application for Health Care Planning Services lists of applicants. ADV117.  |
| 105 | Aug 1994 – Oct 1994 | Appointment of Healthcare Planners. ADV118.   |
| 106 | Oct 1994            | Anshen Dyer Associates response to request for tender. ADV119.  |
| 107 | 1995                | Appointment of Consultants for Production of Outline Business Case (later called Public Sector Comparator). ADV120.                 |
| 108 | Jun 1995 – Sep 1995 | Facilities Management Submissions - Q-Marque, Focus Healthcare Consultancy, Procord, Management Efficiency Unit. ADV121. 2 folders. |
| 109 | Aug 1995            | Background to the Appointment of Cyril Sweett (Equipment Lists). ADV122.  |
| 110 | Dec 1994 – Jun 1995 | Appointment of Financial Advisers. ADV123.  |
| 111 | Feb 1995            | Barclays de Zoete Wedd - Proposal for Appointment of Financial Advisor RIE NHS Trust. ADV124.                                       |
| 112 | Feb 1995            | NRIE Legal Adviser - Pre-Qualification Document. ADV125   |
| 113 | c1995               | MacRoberts Solicitors - Proposal for Provision of Legal Services to NRIE. ADV126.   |

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

- 114 Jan 1995 – Apr 1995 Appointment of Legal Adviser. ADV127. 2 folders.
- 115 Feb 1995 – Jun 1995 Property Advisers (Unsuccessful). ADV128. 2 folders.
- 116 Financial Advisers] Submissions, 1995

These items were originally bundled together, labelled “Financial Advisers Submissions”.

- 1 c1995 List of addresses of submitting companies. ADV129.
- 2 Feb 1995 RIE NHS Trust - Provision of Financial and Fiscal Services. Produced by BDO Stoy Hayward. ADV130.
- 3 Feb 1995 Barclays de Zoete Wedd - Proposal for Appointment of Financial Advisor to RIE NHS Trust. ADV131
- 4 Feb 1995 Charterhouse Financial Adviser Pre-qualification Document. ADV132.
- 5 Feb 1995 Hambros / Quayle Munro NRIE Tender for Private Finance Advisory Services. ADV133.
- 6 Feb 1995 KPMG RIE NHS Trust Private Finance Initiative Consultancy Services. ADV134.
- 7 Feb 1995 Moores Rowland NRIE Financial Adviser Pre-qualification Submission. ADV135.
- 8 Feb 1995 Morgan Grenfell RIE NHS Trust Proposal to Act as Financial Adviser in respect of the development of the NRIE. ADV136.
- 9 Feb 1995 Price Waterhouse NRIE Pre-qualification Submission. ADV137.
- 10 Feb 1995 Sumitomo Bank Pre-qualification Submission in respect of the role of Financial Adviser. ADV138.
- 11 Feb 1995 Kleinwort Benson Ltd (letter only). ADV139.
- 12 Feb 1995 Touche Ross (letter only). ADV140.
- 13 Feb 1995 Ernst & Young NRIE Financial Adviser Pre-qualification Submission. ADV141.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

##### 117 Shortlisted Submissions, 1995

These were originally bundled together and labelled “Shortlisted Submissions”.

- |   |          |  |
|---|----------|--|
| 1 | n.d.     | List of addresses of shortlisted submitting companies. ADV142.   |
| 2 | 1995     | Price Waterhouse Pre-qualification Submission, Discussion with RIE. ADV143.  |
| 3 | 1995     | Barclays de Zoete Wedd Proposal for Appointment of Financial Advisor to RIE NHS Trust, Infrastructure Advisory Group Presentation to RIE NHS Trust. ADV144.                                  |
| 4 | 1995     | Hambros Bank / Quayle Munro Tender for Private Finance Advisory Services, Presentation to the RIE, Our Experience and Specific Comments on RIE’s Official Journal Notice. ADV145. 2 folders. |
| 5 | Feb 1995 | Morgan Grenfell Proposal to Act as Financial Adviser. ADV146.  |

##### 118 Expressions of Interest, 1995

These were originally bundled together and labelled “Expressions of Interest”.

- |   |          |  |
|---|----------|--|
| 1 | c1995    | List of addresses of interested companies. ADV147.                                     |
| 2 | Feb 1995 | BDO RIE NHS Trust Provision of Financial and Fiscal Services. ADV148.                  |
| 3 | Jan 1995 | Barclays de Zoete Wedd Infrastructure Advisory Group expression of interest. ADV149.   |
| 4 | Feb 1995 | Charterhouse expression of interest. ADV150.   |
| 5 | Feb 1995 | Hambros Our Experience and Specific Comments on RIE’s Official Journal Notice. ADV151. |
| 6 | Feb 1995 | KPMG RIE NHS Trust Private Finance Initiative Consultancy Services. ADV152.            |
| 7 | Feb 1995 | Moores Rowland expression of interest. ADV153.   |



## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 1 NRIE [New Royal Infirmary of Edinburgh] Project Papers

#### 3 ADV Files,

##### 118 Expressions of Interest, 1995

- |    |          |  |
|----|----------|--|
| 8  | Feb 1995 | Morgan Grenfell Prequalification Submission to RIE NHS Trust for the role of financial adviser in the respect of the development of the NRIE. ADV154. 2 folders. |
| 9  | Feb 1995 | Nexus Health Finance information. ADV155.  |
| 10 | Feb 1995 | Pannell Kerr Forster (letter only). ADV156.  |
| 11 | Feb 1995 | Price Waterhouse expression of interest. ADV157.   |
| 12 | Feb 1995 | Sumitomo Bank Ltd (fax only). ADV158.  |
| 13 | Feb 1995 | Touche Ross RIE NHS Trust Statement of Qualification to Assist as Financial Advisers. ADV159.  |
| 14 | Feb 1995 | Ernst & Young expression of interest. ADV160.  |
| 15 | Feb 1995 | Kleinwort Benson Ltd (fax only). ADV161.   |

##### 119 Appointment of Legal Adviser, 1995

These items were originally bundled together.

- |   |          |  |
|---|----------|--|
| 1 | 1995     | Appointment of Legal Adviser timetable of interviews. ADV162.  |
| 2 | Feb 1995 | MacRoberts / Lovell White Durant Proposal for Provision of Legal Services to NRIE. ADV163.   |
| 3 | 1995     | McGrigor Donald NRIE Pre-qualification Submission, Presentation. ADV164.   |
| 4 | 1995     | Dundas & Wilson NRIE Proposal for Provision of Legal Services. ADV165.   |
| 5 | 1995     | Biggart Baillie & Gifford / Masons RIE NHS Trust New Acute Services Hospital Project Proposal for Legal Services, Presentation to RIE NHS Trust. ADV166. |
| 6 | 1995     | Beard Fove / SJ Berwin & Co / Morton Fraser Milligan Legal Services for the RIE NHS Trust Pre-qualification Proposal. ADV167.                            |

**LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT**

**1 NRIE [New Royal Infirmary of Edinburgh] Project Papers**

**3 ADV Files,**

119 Appointment of Legal Adviser, 1995

7 Feb 1995 W & J Burness expression of interest. ADV168.

120 Submissions, 1995

These were bundled together and labelled "Submissions".

1 1995 List of addresses of submitting companies. ADV169.

2 Feb 1995 Biggart Baillie & Gifford RIE NHS Trust New Acute Services Hospital Project Proposal for Legal Services. ADV170.

3 Feb 1995 Bishop & Robertson Chalmers Legal Services Submission for RIE NHS Trust. ADV171.

4 Feb 1995 Brodies A Proposal for the Provision of Legal Services to RIE NHS Trust relating to the Design, Build, Finance and Operation of NRIE. ADV172.

5 Feb 1995 Dorman Jeffrey & Co Pre-qualification Submission to NRIE. ADV173.

6 Feb 1995 Dundas & Wilson NRIE Proposal for Provision of Legal Services. ADV174.

7 Feb 1995 Fyfe Ireland and Travers Smith Braithwaite NRIE Proposals Regarding Provision of Legal Services. ADV175.

8 Feb 1995 Harper MacLeod RIE NHS Trust proposal. ADV176.

9 Feb 1995 Londay's / Ward Hadaway NRIE Appointment of Legal Adviser. ADV177.

10 Feb 1995 Maclay Murray & Spens Pre-qualification Submission to RIE NHS Trust. ADV178.

11 Feb 1995 MacRoberts / Lovell White Durrant Proposal for Provision of Legal Services to NRIE. ADV179.

12 Feb 1995 McLure Naismith Anderson & Gardiner RIE NHS Trust Appointment of Legal Adviser Submission. ADV180.

13 Feb 1995 McGrigor Donald NRIE Pre-qualification Submission. ADV181.

**LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT**

**1 NRIE [New Royal Infirmary of Edinburgh] Project Papers**

3 ADV Files,

120 Submissions, 1995

14 Feb 1995

Beard Dove / SJ Berwin & Co / Morton Fraser  
Milligan Legal Services for RIE NHS Trust Pre-  
qualification Proposal. ADV182.

15 Feb 1995

Shepherd & Wedderburn RIE NHS Trust Submission  
for the Provision of Legal Services. ADV183.

## LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT

### 2 Papers relating to Commissioning of new Site, c1998-2004

These papers were transferred by the former Head of Commissioning for the new Royal Infirmary of Edinburgh Project. Acc 10/13 – AS 1/2011.

- 1 c1998 Photographs of the construction of the new Royal Infirmary at Little France. Includes four aerial views. 13 photographs. PH30/4.
- 2 2002 – 2003 Communications – Stakeholder. Includes powerpoint presentation by Head of Service Commissioning on the transition programme and by Chief Executive on the opportunities of the new Hospital; programme for moves of wards and department; feedback from stakeholder workshops; presentation to South Edinburgh Partnership; information pack for staff. 2 folders.
- 3 2003 [Decommissioning of old Royal Infirmary]. Includes copy of Scottish Office circular on the sale of surplus equipment; correspondence on the sale of equipment; report by Mike Barfoot on the archival perspective of decommissioning; report by Head of Estates Services on the decommissioning of City Hospital and Princess Margaret Rose Hospital; decommissioning programme; report on the decommissioning of works of art by Thomson Roddick and Medcalf; invoice from Scottish Ambulance Service for the transfer of patients.
- 4 1999 – 2001 [Patient Transfers]. Includes summary of site vacation for Princess Margaret Rose Hospital, City Hospital and old Royal Infirmary; programme of patient arrivals at Little France; chart of provisional transfer; and site plan of old Infirmary showing the existing functional content.
- 5 1999 – 2003 [Transition Master Programmes]. Charts listing key activities in the transition from the old to the new site and allocated timeframe. 3 folders.
- 6 2002 – 2003 Public Communication. Divided into sections including open day (with notes for tour guides); local (letter to Little France residents on traffic impact); community (celebration copy of the South Edinburgh Echo); costs (invoices for advertising); press; bus; radio (public information announcement on the move of accident and emergency facilities); site (signage at old site informing public of move); ethnic minorities (notices in other languages). 2 folders.

**LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT**

**2 Papers relating to Commissioning of new Site, c1998-2004**

- 7 2002 – 2004 [Press Publicity]. Copies of Herald and Post, the Messenger (staff newsletter), The Scotsman, Evening News and Improving Care (NHS Lothian newspaper) with articles on the new Royal Infirmary. 4 folders.
- 8 c2001 [Publications]. Loose items; Welcome to the Future information packs; New Royal Infirmary of Edinburgh information pack (one for public, one for staff); Welcome to the Future publicity brochure.
- 9 2003 [Transfer Information and Floor Plans for new Royal Infirmary]. Originally a large format folder. Includes charts of medical and surgical division wards with colour coding by specialty eg renal, cardiology etc; chart of room numbers and appropriate lift access; ground, first and second floor with colour coding by department; site access routes for patient and equipment transfer.
- 10 18 Jun 2001 Directorate of Clinical Developments – Annual Performance Review.
- 11 c2002 Public Open Day sign.
- 12 c2001 Welcome to the Future publicity brochure.
- 13 2001 The Lothian University Hospitals NHS Trust – Annual Report 2000-2001

**LHB60 PAPERS OF THE NEW ROYAL INFIRMARY OF EDINBURGH PROJECT**

**3 Related Items, 2001-2002**

These items were previously catalogued as LHB1/198/1-2.

- |   |      |   |
|---|------|---|
| 1 | 2001 | Overhead slides relating to a talk given by Dr Charles Swainson               |
| 2 | 2002 | Press cuttings relating to the first patients to be treated at Little France. |