

**LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED
HOSPITALS UNIT**

Introduction

- 1 Hospital Management Group/Unit Management Team Meetings, 1984-1992
- 2 Unit Management Team Meetings, 1987-1990
- 3 Site Control Group Minutes, 1986-1987
- 4 Medical Executive Committee Minutes, 1983-1992
- 5 General Management Group/Team, Lothian Health Board Minutes, 1986-1991
- 6 Unit General Managers and Lothian Health Board Director of Operations Minutes, 1991-1992
- 7 Annual Reports, 1974-1994
- 8 RIE and Associated Hospitals Information/Newsletter, 1984-1994

LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED HOSPITALS UNIT

Introduction

In late 1983 instructions were issued to abolish the district level of management in the Scottish NHS. Following on from the recommendations of the Griffiths Report, unit-based management was introduced. Unit general managers were appointed who, in turn, reported to general managers at board level.

These changes were adopted at the hospital, which became the Royal Infirmary of Edinburgh and Associated Hospitals Unit. Staff and committee titles and functions were gradually transformed during the 1980s.

The unit structure remained in place until the formation of the Royal Infirmary of Edinburgh NHS Trust in 1994. Over this period the other hospitals included in the Unit at various times were Simpson Memorial Maternity Pavilion, Elsie Inglis Memorial maternity Hospital, Chalmers Hospital, Edinburgh Dental Hospital, City Hospital, Princess Margaret Rose Orthopaedic Hospital and Princess Alexandra Eye Pavilion.

The administrative papers of the key Unit Committees are listed here, along with the Unit General Manager's copies of Lothian Health Board General Management Group/ Team and Director of Operations meetings. The "RIE and Associated Hospitals Information" and "Newsletter," which commenced in this period, is also included.

See also LHB1, LHB2, LHB28, LHB43 for other Royal Infirmary holdings.

**LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED
HOSPITALS UNIT**

**1 Hospital Management Group/Unit Management Team Meetings,
1984-1992**

This series was kept by the Unit Administrator's/General Manager's Office.

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|---|-------------------|-------|
| 1 | Jun 1984–Aug 1985 | (HMG) |
| 2 | Sep 1985–Jul 1986 | (HMG) |
| 3 | Aug 1986–Apr 1987 | (HMG) |
| 4 | May 1987–Sep 1988 | (UMT) |
| 5 | Oct 1988–Nov 1990 | (UMT) |
| 6 | Feb 1991–Mar 1992 | (UMT) |

**LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED
HOSPITALS UNIT**

2 Unit Management Team Meetings, 1987-1990

This series was kept by medical administration.

1 Oct 1987–Feb 1990

**LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED
HOSPITALS UNIT**

3 Site Control Group Minutes, 1986-1987

The Site Control Group represented the interests of each hospital staff group and its approval was required for all programmes of work. It liaised with the Hospital Management Group/Team, the Medical Executive Committee and the Unit Planning Team, as well as the University and the Board.

1 Apr 1986–Jan 1987

LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED HOSPITALS UNIT

4 Medical Executive Committee Minutes, 1983-1992

The Medical Executive Committee's role was also transformed under unit management. It included chairmen of anaesthetics, surgery, medicine, radiology, gynaecology and laboratory and associated sciences specialty groups and members of the Hospital Management Group/Team. It met monthly and the committee was served from the Unit Administrator's/General Manager's Office.

This series was kept by the Unit Administrator's/General Manager's Office.

- 1 Aug 1983–Dec 1984
- 2 Jan 1985–Jun 1986
- 3 Jul 1986–Aug 1988
- 4 Sept 1988–May 1990
- 5 Jun 1990–Mar 1992

**LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED
HOSPITALS UNIT**

**5 General Management Group/Team, Lothian Health Board Minutes,
1986-1991**

This was set up at Lothian Health Board in parallel to its equivalent at unit level. It advised the General Manager of the Board and included the seven unit general managers in the catchment area, as well as other officials of the Board, such as the Secretary, the Chief Administrative Medical Office, the Director of Manpower and Nursing Services, and the Director of Planning and Information.

This series was kept by the RIE Unit Administrator/General Manager.

1	Dec 1986–Mar 1987	(GMG)
2	Apr 1987–Oct 1987	(GMG & GMT)
3	Nov 1987–Feb 1988	
4	Feb 1988- May 1988	
5	May 1988–Sep 1988	
6	Oct 1988–Jan 1989	
7	Feb 1989–May 1989	
8	Jun 1989–Sep 1989	
9	Oct 1989–Feb 1990	
10	Mar 1990–Dec 1990	
11	Jan 1991–Jun 1991	

**LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED
HOSPITALS UNIT**

**6 Unit General Managers and Lothian Health Board Director of
Operations Minutes, 1991-1992**

This series was kept by the RIE Unit Administrator/General Manager.

1 Oct 1991–Jul 1992

LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED HOSPITALS UNIT

7 Annual Reports, 1974-1994

The 1974-1988 report was written retrospectively and has therefore been include here rather than in LHB1 or LHB2, where earlier RIE reports can be found. For their continuation see LHB43.

- 1 1974-1988
- 2 1989-1990
- 3 1990-1991
- 4 1991-1992
- 5 1992-1993
- 6 1993-1994

**LHB42/ ROYAL INFIRMARY OF EDINBURGH AND ASSOCIATED
HOSPITALS UNIT**

8 RIE and Associated Hospitals Information/Newsletter, 1984-1994

This newsletter was founded in October 1984 in order to improve communication generally within the Unit.

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|---|-------------------|---------------|---------------------------|
| 1 | Oct 1984–Jan 1993 | (Information) | [415 issues - incomplete] |
| 2 | Feb 1993–Mar 1994 | (Newsletter) | [62 issues - incomplete] |